

National Math & Science Initiative, Inc.

Independent Auditor's Reports and Financial Statements

December 31, 2020 and 2019



National Math & Science Initiative, Inc.
December 31, 2020 and 2019

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Independent Auditor's Report

Board of Directors
National Math & Science Initiative, Inc.
Dallas, Texas

Report on the Financial Statements

We have audited the accompanying financial statements of National Math & Science Initiative, Inc., which comprise the statements of financial position as of December 31, 2020 and 2019, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of National Math & Science Initiative, Inc. as of December 31, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 2, 2021, on our consideration of National Math & Science Initiative, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of National Math & Science Initiative, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering National Math & Science Initiative, Inc.'s internal control over financial reporting and compliance.

BKD, LLP

Dallas, Texas
June 2, 2021

National Math & Science Initiative, Inc.
Statements of Financial Position
December 31, 2020 and 2019

	<u>2020</u>	<u>2019</u>
Assets		
Cash and Cash Equivalents	\$ 8,473,819	\$ 11,925,967
Investments	11,152,318	11,983,202
Accounts Receivable - Net	4,002,047	2,506,007
Grants Receivable	5,178,303	5,048,679
Prepaid Expenses	283,076	315,710
Property and Equipment - Net	<u>155,777</u>	<u>217,455</u>
 Total Assets	 <u>\$ 29,245,340</u>	 <u>\$ 31,997,020</u>
 Liabilities and Net Assets		
Liabilities		
Accounts Payable	\$ 1,427,840	\$ 946,911
Grants Refund Liability	345,310	-
Grants Payable	278,785	572,861
Accrued Expenses	859,652	804,359
Deferred Rent	207,463	261,594
Deferred Revenue	<u>525,978</u>	<u>136,565</u>
 Total Liabilities	 3,645,028	 2,722,290
 Net Assets		
Without Donor Restrictions	12,358,806	14,609,592
With Donor Restrictions	<u>13,241,506</u>	<u>14,665,138</u>
 Total Net Assets	 <u>25,600,312</u>	 <u>29,274,730</u>
 Total Liabilities and Net Assets	 <u>\$ 29,245,340</u>	 <u>\$ 31,997,020</u>

National Math & Science Initiative, Inc.
Statement of Activities
Year Ended December 31, 2020

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and Other Support			
Contributions	\$ 152,802	\$ 9,844,433	\$ 9,997,235
Government Grants	17,468,436	-	17,468,436
Fee for Service			
College Readiness Program	5,265,884	-	5,265,884
Laying the Foundation Training	239,747	-	239,747
Investment Return	126,941	-	126,941
Other Income	224,896	-	224,896
Return of Grant Funds	-	(345,310)	(345,310)
Net Assets Released from Restrictions	10,922,755	(10,922,755)	-
Total Revenue and Other Support	34,401,461	(1,423,632)	32,977,829
Expenses			
Program Service Expense			
College Readiness Program	\$ 26,704,045	\$ -	\$ 26,704,045
Laying the Foundation Program	458,216	-	458,216
Teacher Pathways	2,137,496	-	2,137,496
AlignEd	759,068	-	759,068
Total Program Expenses	30,058,825	-	30,058,825
Supporting Service Expense			
General and Administrative	4,736,950	-	4,736,950
Fundraising	1,856,472	-	1,856,472
Total Support Expenses	6,593,422	-	6,593,422
Total Expenses	36,652,247	-	36,652,247
Change in Net Assets	(2,250,786)	(1,423,632)	(3,674,418)
Net Assets, Beginning of Year	14,609,592	14,665,138	29,274,730
Net Assets, End of Year	\$ 12,358,806	\$ 13,241,506	\$ 25,600,312

National Math & Science Initiative, Inc.
Statement of Activities
Year Ended December 31, 2019

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue and Other Support			
Contributions	\$ 76,105	\$ 8,149,242	\$ 8,225,347
Government Grants	20,676,581	1,200,000	21,876,581
Fee for Service			
College Readiness Program	9,838,235	-	9,838,235
Laying the Foundation Training	530,705	-	530,705
Investment Return	443,362	-	443,362
Other Income	1,587	-	1,587
Net Assets Released from Restrictions	<u>13,998,200</u>	<u>(13,998,200)</u>	<u>-</u>
Total Revenue and Other Support	<u>45,564,775</u>	<u>(4,648,958)</u>	<u>40,915,817</u>
Expenses			
Program Service Expense			
College Readiness Program	34,168,685	-	34,168,685
Laying the Foundation Program	602,335	-	602,335
Teacher Pathways	2,847,429	-	2,847,429
AlignEd	<u>1,263,658</u>	<u>-</u>	<u>1,263,658</u>
Total Program Expenses	<u>38,882,107</u>	<u>-</u>	<u>38,882,107</u>
Supporting Service Expense			
General and Administrative	4,528,755	-	4,528,755
Fundraising	<u>1,794,844</u>	<u>-</u>	<u>1,794,844</u>
Total Support Expenses	<u>6,323,599</u>	<u>-</u>	<u>6,323,599</u>
Total Expenses	<u>45,205,706</u>	<u>-</u>	<u>45,205,706</u>
Change in Net Assets	359,069	(4,648,958)	(4,289,889)
Net Assets, Beginning of Year	<u>14,250,523</u>	<u>19,314,096</u>	<u>33,564,619</u>
Net Assets, End of Year	<u>\$ 14,609,592</u>	<u>\$ 14,665,138</u>	<u>\$ 29,274,730</u>

National Math & Science Initiative, Inc.
Statement of Functional Expenses
Year Ended December 31, 2020

	Program Services				Supporting Services				Total
	College Readiness Program	Laying the Foundation	Teacher Pathways	AlignEd	Total Program Services	General and Administrative	Fundraising	Total Supporting Services	
Salaries and Benefits	\$ 8,336,329	\$ 306,771	\$ 364,626	\$ 559,641	\$ 9,567,367	\$ 3,728,418	\$ 1,441,931	\$ 5,170,349	\$ 14,737,716
Professional Services	2,947,480	51,588	68,251	35,152	3,102,471	443,347	287,803	731,150	3,833,621
Occupancy and Office Expense	1,240,763	53,784	31,270	10,729	1,336,546	480,916	81,286	562,202	1,898,748
Depreciation	40,948	1,698	1,506	192	44,344	13,452	3,882	17,334	61,678
Conference and Meetings	55,772	-	4,606	100	60,478	70,817	41,570	112,387	172,865
Teacher Pathways	325,128	-	195,000	109,115	629,243	-	-	-	629,243
Payments to Grantees	380,596	-	1,470,319	-	1,850,915	-	-	-	1,850,915
Educator and Student Payments	5,878,346	29,500	-	18,600	5,926,446	-	-	-	5,926,446
Exam Fees and Supplies	4,153,777	212	-	6,323	4,160,312	-	-	-	4,160,312
Teacher and Student Training	3,288,556	14,009	1,625	18,327	3,322,517	-	-	-	3,322,517
Program Travel	56,350	654	293	889	58,186	-	-	-	58,186
Total Expenses	\$ 26,704,045	\$ 458,216	\$ 2,137,496	\$ 759,068	\$ 30,058,825	\$ 4,736,950	\$ 1,856,472	\$ 6,593,422	\$ 36,652,247

National Math & Science Initiative, Inc.
Statement of Functional Expenses
Year Ended December 31, 2019

	Program Services				Supporting Services				Total
	College Readiness Program	Laying the Foundation	Teacher Pathways	AlignEd	Total Program Services	General and Administrative	Fundraising	Total Supporting Services	
Salaries and Benefits	\$ 6,610,191	\$ 255,005	\$ 320,873	\$ 291,414	\$ 7,477,483	\$ 3,277,712	\$ 1,192,504	\$ 4,470,216	\$ 11,947,699
Professional Services	2,232,161	41,404	68,440	-	2,342,005	272,242	293,797	566,039	2,908,044
Occupancy and Office Expense	1,345,835	59,996	59,039	11,534	1,476,404	526,888	84,084	610,972	2,087,376
Depreciation	51,979	2,104	1,948	-	56,031	17,733	4,754	22,487	78,518
Conference and Meetings	413,161	7,394	76,192	2,928	499,675	434,180	219,705	653,885	1,153,560
Teacher Pathways	439,870	-	430,000	296,053	1,165,923	-	-	-	1,165,923
Payments to Grantees	1,195,828	-	1,888,197	-	3,084,025	-	-	-	3,084,025
Educator and Student Payments	4,937,158	-	-	105,300	5,042,458	-	-	-	5,042,458
Exam Fees and Supplies	1,331,564	-	-	39,822	1,371,386	-	-	-	1,371,386
Teacher and Student Training	15,454,886	236,432	2,740	516,607	16,210,665	-	-	-	16,210,665
Program Travel	156,052	-	-	-	156,052	-	-	-	156,052
Total Expenses	\$ 34,168,685	\$ 602,335	\$ 2,847,429	\$ 1,263,658	\$ 38,882,107	\$ 4,528,755	\$ 1,794,844	\$ 6,323,599	\$ 45,205,706

National Math & Science Initiative, Inc.
Statements of Cash Flows
Years Ended December 31, 2020 and 2019

	2020	2019
Cash Flows from Operating Activities		
Change in Net Assets	\$ (3,674,418)	\$ (4,289,889)
Adjustments to Reconcile Change in Net Assets to Net Cash Used In Operations		
Depreciation Expense	61,678	78,518
Realized/Unrealized Gain on Investment Securities	(63,204)	(288,370)
Decrease (Increase) in Prepaid Expenses and Other	32,634	152,712
Decrease (Increase) in Accounts and Grants Receivable	(1,625,664)	(1,111,617)
Increase (Decrease) in Accounts Payable and Accrued Expenses	587,693	(224,212)
Increase (Decrease) in Deferred Revenue and Rent	335,282	(1,016,835)
Net Cash Used In Operating Activities	(4,345,999)	(6,699,693)
Cash Flows from Investing Activities		
Purchase of Investments	(18,135,694)	(23,422,199)
Proceeds From Sale of Investments	19,029,545	28,432,087
Net Cash Flows Provided By Investing Activities	893,851	5,009,888
Net Decrease in Cash and Cash Equivalents	(3,452,148)	(1,689,805)
Cash and Cash Equivalents, Beginning of Year	11,925,967	13,615,772
Cash and Cash Equivalents, End of Year	\$ 8,473,819	\$ 11,925,967

National Math & Science Initiative, Inc.
Notes to the Financial Statements
December 31, 2020 and 2019

Note 1: Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

The National Math & Science Initiative, Inc. (NMSI) is a nonprofit organization created in February 2006, to facilitate the national scale up of programs that have a demonstrated impact on math and science education in the United States of America.

NMSI currently has four programs aimed at impacting STEM (Science, Technology, Engineering and Math) education. NMSI's College Readiness Program encourages excellence among teachers and students of Pre Advanced Placement™ (Pre AP®) and Advanced Placement™ (AP®) courses. The Teacher Pathways Program encourages math and science majors to enter the teaching profession by offering compact degrees and financial assistance for undergraduates. Laying the Foundation provides content-based training aimed at improving teacher effectiveness. The AlignEd Program supports districts allowing them to implement a comprehensive STEM pathway in grades K-12, which includes curriculum integration and professional development.

Use of Estimates

In preparing NMSI's financial statements in accordance with U.S. generally accepted accounting principles, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

NMSI considers all liquid investments with original maturities of three months or less to be cash equivalents. At December 2020 and 2019, cash equivalents consisted primarily of money market accounts with brokers and certificates of deposit.

NMSI maintains cash balances at a commercial financial institution in Dallas, Texas, which at times, including as of December 31, 2020, exceeded federally insured limits. NMSI has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

Investments and Net Investment Return

NMSI invests in money market mutual funds, equity and treasury securities, and certificates of deposits (with original maturities greater than three months). These investments are valued at fair value. Investment return includes dividend, interest and other investment income; realized and unrealized gains and losses on investments carried at fair value, less external investment expenses.

National Math & Science Initiative, Inc.
Notes to the Financial Statements
December 31, 2020 and 2019

Accounts Receivable

Accounts receivables are stated at the amount of consideration from customers of which NMSI has an unconditional right to receive. Accounts receivable are carried as the original invoice amount less an estimate made for doubtful receivables based on management's review of receivables, historical collection experience, communications with counterparties and other known factors anticipated to affect collections. The allowance for uncollectible receivables was \$2,618 and \$4,762 as of December 31, 2020 and 2019, respectively.

Grants Receivable

Grants receivable consist of amounts due from government agencies and represent amounts due to NMSI in accordance with cost-reimbursement contracts. Grants receivable are stated at the amount that management expects to collect. Grants receivable are considered fully collectible by management.

Property and Equipment

Property and equipment consists of computer equipment and software, furniture and equipment, leasehold improvements and trademarks. NMSI capitalizes all expenditures for property and equipment in excess of \$5,000 and a useful life greater than one year.

Property and equipment are carried at cost as of the date of acquisition or fair value as of the date of donation, less accumulated depreciation and amortization. Depreciation of property and equipment is computed on a straight-line basis over the estimated useful lives of the assets.

Leasehold improvements are amortized on a straight-line basis over the shorter of the estimated useful life of the asset or the term of the lease.

Costs of software development are capitalized when incurred in accordance with generally accepted accounting principles.

Long-Lived Asset Impairment

NMSI evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset are less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value. No asset impairment was recognized during the years ended December 31, 2020 and 2019.

National Math & Science Initiative, Inc.
Notes to the Financial Statements
December 31, 2020 and 2019

Net Assets

Net assets, revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions.

Net assets without donor restrictions are available for use in general operations and not subject to donor or certain grantor restrictions.

Net assets with donor restrictions are subject to donor or certain grantor restrictions that are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor.

Contributions

Contributions are provided to NMSI either with or without restrictions placed on the gift by the donor. Revenues and net assets are separately reported to reflect the nature of those gifts – with or without donor restrictions. The value recorded for each contribution is recognized as follows:

Nature of the Gift	Value Recognized
<i>Conditional gifts, with or without restriction</i>	
Gifts that depend on NMSI overcoming a donor-imposed barrier to be entitled to the funds	Not recognized until the gift becomes unconditional, <i>i.e.</i> , the donor-imposed barrier is met
<i>Unconditional gifts, with or without restriction</i>	
Received at date of gift – cash and other assets	Fair value
Received at date of gift – property, equipment and long-lived assets	Estimated fair value
Expected to be collected within one year	Net realizable value
Collected in future years	Initially reported at fair value determined using the discounted present value estimated future cash flows technique

When a donor stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Absent explicit donor stipulations for the period of time that long-lived assets must be held, expirations of restrictions for gifts of land, buildings, equipment and other long-lived assets are reported when those assets are placed in service.

National Math & Science Initiative, Inc.
Notes to the Financial Statements
December 31, 2020 and 2019

Gifts and investment income that are originally restricted by the donor and for which the restriction is met in the same time period the gift is received are recorded as revenue with donor restrictions and then released from restriction.

Conditional contributions having donor stipulations which are satisfied in the period the gift is received, are recorded as revenue and net assets without donor restrictions.

Conditional Gifts

NMSI has received conditional promises to give at December 31, 2020 and 2019, that are not recognized in the financial statements of \$923,402 and \$2,617,705, respectively due to time restrictions and performance of deliverables in regard to the College Readiness Program.

Intention to Give

NMSI has been notified of an intention to give from a corporate donor that is not yet recognized in the financial statements. The intention to give is estimated to be \$23,200,000 and \$27,200,000, at December 31, 2020 and 2019, respectively.

Government Grants

A portion of NMSI's revenue is derived from cost-reimbursable federal grants, which are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received are recognized as revenue when NMSI has incurred expenditures in compliance with specific contract or grant provisions. A grant refund liability of \$345,310 and \$0, has been recorded within the accompanying statements of financial position for the years ended December 31, 2020 and 2019, respectively. This liability relates to unspent restricted grant funds that, per the grant agreements, were to be returned to the grantors at the end of the grant period.

Income Taxes

NMSI is exempt from federal income tax under Internal Revenue Code Section 501(a) as an organization described in Section 501(c)(3), except to the extent it has unrelated business income. Accordingly, no provision for income tax has been provided in the accompanying financial statements. Taxing authorities may review NMSI's prior year's Form 990 for the years 2017, 2018 and 2019.

Functional Allocation of Expenses

The costs of providing the various program and supporting services have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited. Salaries and related payroll expenses are recorded based on actual segregation of personnel by program or supporting services benefited. Distribution of all other expenses is based on actual usage or management's estimate of usage applicable to the various programs and supporting services benefited.

National Math & Science Initiative, Inc.
Notes to the Financial Statements
December 31, 2020 and 2019

Note 2: Grant Reimbursements Receivable and Future Commitments

NMSI receives its government grant support through periodic claims filed with the respective funding sources, not to exceed a limit specified in the funding agreement. Since the financial statements of NMSI are prepared on the accrual basis, all unconditional portions of the grants not yet received as of December 31, 2020 and 2019, have been recorded as grants receivable. Following are the grant commitments that extend beyond December 31, 2020 and 2019:

<u>Grant</u>	<u>Term</u>	<u>Grant Amount</u>	<u>Earned Through 2020</u>	<u>Funding Available at December 31, 2020</u>
Department of Education				
Assessing College-Ready Computational Thinking	September 1, 2020 - August 31, 2024	\$ 159,714	16,792	\$ 142,922
Partnerships to Advance STEM Education: Building College Readiness for All Students	January 1, 2016 - June 30, 2021	19,943,180	18,642,772	1,300,408
Rural ACCESS: AP, College, and Career Excellence in STEM and Computer Science	October 1, 2018 - September 30, 2023	3,982,082	1,145,018	2,837,064
Lone Star AP Computer Science	October 1, 2019 - September 30, 2024	3,999,921	680,721	3,319,200
Department of Defense				
Competitive Grants: Promoting K-12 Student Achievement at Military-Connected Schools	September 30, 2015 - February 26, 2023	40,822,289	35,850,440	4,971,849
AlignEd	March 1, 2019 - February 29, 2024	21,744,576	2,210,971	19,533,605
		<u>\$ 90,651,762</u>	<u>\$ 58,546,714</u>	<u>\$ 32,105,048</u>

<u>Grant</u>	<u>Term</u>	<u>Grant Amount</u>	<u>Earned Through 2019</u>	<u>Funding Available at December 31, 2019</u>
Department of Education				
Supporting Effective Educator Development Program	October 1, 2017 - September 30, 2020	\$ 6,127,976	1,959,544	\$ 4,168,432
Partnerships to Advance STEM Education: Building College Readiness for All Students	January 1, 2016 - December 31, 2020	19,943,180	15,166,280	4,776,900
Rural ACCESS: AP, College, and Career Excellence in STEM and Computer Science	October 1, 2018 - September 30, 2023	3,982,082	716,048	3,266,034
Lone Star AP Computer Science	October 1, 2019 - September 30, 2024	3,999,921	10,280	3,989,641
Department of Defense				
Competitive Grants: Promoting K-12 Student Achievement at Military-Connected Schools	September 30, 2015 - February 26, 2023	40,822,289	24,328,746	16,493,543
Invitational Grants for Military-Connected Schools	May 20, 2011 - December 31, 2020	25,381,068	25,380,972	96
DOD, NDEP, DOTC-STEM Education Outreach	March 1, 2019 - February 29, 2024	29,999,390	1,254,004	28,745,386
		<u>\$ 130,255,906</u>	<u>\$ 68,815,874</u>	<u>\$ 61,440,032</u>

National Math & Science Initiative, Inc.
Notes to the Financial Statements
December 31, 2020 and 2019

Note 3: Investments and Net Investment Return

Investments at December 31 consisted of the following:

	<u>2020</u>	<u>2019</u>
Money market funds	\$ 11,147,156	\$ -
Equity securities	5,162	-
Negotiable Certificates of Deposit	-	2,249,800
U.S. Treasury Securities	-	9,733,402
	<u>\$ 11,152,318</u>	<u>\$ 11,983,202</u>

Total net investment return is comprised of the following:

	<u>2020</u>	<u>2019</u>
Interest Income	\$ 63,737	\$ 154,992
Net Realized and Unrealized Gains on Investments Reported at Fair Value	63,204	288,370
	<u>\$ 126,941</u>	<u>\$ 443,362</u>

Note 4: Property and Equipment

Property and equipment at December 31, consists of:

	<u>2020</u>	<u>2019</u>	Estimated Useful Lives
Leasehold improvements	\$ 418,365	\$ 418,365	7 years
Furniture and equipment	222,702	222,702	3–7 years
Computer equipment and software	37,402	37,402	2–5 years
Total	<u>678,469</u>	<u>678,469</u>	
Less accumulated depreciation and amortization	<u>(522,692)</u>	<u>(461,014)</u>	
Property and equipment, net	<u>\$ 155,777</u>	<u>\$ 217,455</u>	

Depreciation and amortization expense for the years ended December 31, 2020 and 2019, was \$61,678 and \$78,518, respectively.

National Math & Science Initiative, Inc.

Notes to Financial Statements

December 31, 2020 and 2019

Note 5: Line of Credit

On September 3, 2020, NMSI entered into a \$2,000,000 line of credit agreement with JPMorgan Chase Bank, N.A., which expires on September 5, 2021. The interest rate on the line is LIBOR + 3% (3.15% at December 31, 2020). At December 31, 2020, there was \$0 borrowed against the line of credit.

Note 6: Net Assets With Donor Restriction

Net Assets With Donor Restrictions

Net assets with donor restrictions at December 31 and were restricted for the purposes and periods below. Net assets were released from donor restriction by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors during the years ended:

	Net Assets With Donor Restrictions	Amounts Released From Restriction
December 31, 2020		
College Readiness Program	\$ 9,925,815	\$ 8,094,471
Laying the Foundation	151,204	46,235
Teacher Pathways	2,774,605	2,288,233
AlignEd	389,882	404,441
Other	-	89,375
Total	\$ 13,241,506	\$ 10,922,755

	Net Assets With Donor Restrictions	Amounts Released From Restriction
December 31, 2019		
College Readiness Program	\$ 10,109,115	\$ 10,016,842
Laying the Foundation	187,440	12,560
Teacher Pathways	2,734,886	3,229,477
AlignEd	1,544,322	536,202
Other	89,375	203,119
Total	\$ 14,665,138	\$ 13,998,200

National Math & Science Initiative, Inc.

Notes to Financial Statements

December 31, 2020 and 2019

Note 7: Grant Disbursements

NMSI awards grants to recipients to fund the College Readiness Program and The UTeach Expansion Program. These grants are conditional upon the recipients meeting applicable benchmarks established by NMSI at the time the grants are awarded. NMSI records these conditional promises to give as grant expense when they become unconditional, that is, when conditions are substantially met. NMSI had outstanding grant commitments of \$278,785 and \$572,861, as of December 31, 2020 and 2019, respectively. During 2020 and 2019, \$1,850,915 and \$3,084,025, respectively, was disbursed for grants that became unconditional due to benchmarks being met.

Note 8: Operating Leases

NMSI leases office space in Dallas, Texas. NMSI entered into a 92-month lease on August 1, 2012. This lease was amended in May 2017 (effective as of November 1, 2017), which reduced the square footage and extended the lease period to 2023. Under the operating lease agreement, in effect for years 2012 to 2020, NMSI received free rent for the first eight months of the lease and then will make a monthly payment that increases each year. With the amendment, the effective rate was adjusted for the new lease terms and the new amount expensed each month is \$37,707. The difference between actual rent payments and the estimated average annual rent is recorded as a deferred rent liability. The total office lease expense for Dallas for 2020 and 2019, was \$547,920 and \$548,257, respectively, which includes operating costs required to be paid by the lease agreement.

The following schedule is the estimated future minimum rental commitments under all non-cancellable leases having terms in excess of a year as of the year ended December 31, 2020:

	<u>Office Space</u>
2021	\$ 464,587
2022	474,190
2023	<u>402,140</u>
Total minimum lease payments	<u>\$ 1,340,917</u>

Note 9: Profit-sharing Plan

NMSI has a 401(k) profit-sharing plan covering substantially all full-time employees. NMSI matches employee deferrals, up to 6% of compensation. Contributions to the plan were \$468,285 and \$437,321, for 2020 and 2019, respectively.

National Math & Science Initiative, Inc.
Notes to the Financial Statements
December 31, 2020 and 2019

Note 10: Disclosures About Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1** Quoted prices in active markets for identical assets or liabilities
- Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- Level 3** Unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities

Recurring Measurements

The following table presents the fair value measurements of assets recognized in the accompanying statements of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at December 31, 2020 and 2019.

	Fair Value	Fair Value Measurements Using		
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
December 31, 2020				
Money market funds	\$ 11,147,156	\$ 11,147,156	\$ -	\$ -
Equity securities	5,162	5,162	-	-
Total Investments	<u>\$ 11,152,318</u>	<u>\$ 11,152,318</u>	<u>\$ -</u>	<u>\$ -</u>
December 31, 2019				
U.S. Treasury Securities	\$ 9,733,402	\$ 9,733,402	\$ -	\$ -
Certificates of Deposits	2,249,800	-	2,249,800	-
Total Investments	<u>\$ 11,983,202</u>	<u>\$ 9,733,402</u>	<u>\$ 2,249,800</u>	<u>\$ -</u>

National Math & Science Initiative, Inc.
Notes to the Financial Statements
December 31, 2020 and 2019

Following is a description of the valuation methodologies and inputs used for assets measured at fair value on a recurring basis and recognized in the accompanying statements of financial position, as well as the general classification of such assets pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended December 31, 2020.

Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy. NMSI did not hold any Level 3 investments at December 31, 2020 or 2019.

Note 11: Significant Estimates, Concentrations, and Other Events

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

Grants and Contributions

During the year ended December 31, 2020, approximately 53% of contributions were received from governmental agencies and approximately 20% of contributions were received from two donors. In addition, 100% of grant receivables at December 31, 2020, were from governmental agencies.

During the year ended December 31, 2019, approximately 53% of contributions were received from governmental agencies and approximately 11% of contributions were received from one donor. In addition, 98% of grant receivables at December 31, 2018, were from governmental agencies.

Investments

NMSI invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the accompanying statements of financial position.

National Math & Science Initiative, Inc.
Notes to Financial Statements
December 31, 2020 and 2019

Economic Events

As a result of the occurrence and spread of the SARS-CoV-2 virus and the incidence of COVID-19, economic uncertainties have arisen which may negatively affect the financial position, results of operations, and cash flows of NMSI. The duration of these uncertainties and the ultimate financial effects cannot be reasonably estimated at this time. NMSI expects to access its reserves in order to support ongoing operations, as necessary.

Note 12: Liquidity

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of December 31, 2020 and 2019, comprise the following:

	2020	2019
Financial Assets, at Year End	\$ 28,806,487	\$ 31,463,855
Donor Restricted Funds	(13,241,506)	(14,665,138)
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	\$ 15,564,981	\$ 16,798,717

As part of NMSI's liquidity management, it has a policy to structure its financial assets to be available as its general expenditures, liabilities and other general obligations come due.

Note 13: Revenue from Contracts with Customers

Fee for Service Revenue

Fee for service revenue is generated from contracts with school districts for the purchase of specified services. Specified services may include the purchase of training seats, program management, private trainings, and student study sessions. Performance obligations are determined based on the nature of the services provided by NMSI in accordance with the contract. Revenue for performance obligations satisfied over time is recognized ratably over the period based on the time elapsed. NMSI believes this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the outputs needed to satisfy the obligation. The exchange portion of fees for service revenue was \$5,505,631 and \$10,368,940, for the years ended December 31, 2020 and 2019, respectively.

National Math & Science Initiative, Inc.
Notes to Financial Statements
December 31, 2020 and 2019

Transaction Price and Recognition

NMSI determines the transaction price based on standard charges for services provided. Payment terms are net 30 days. There are no explicit or implicit price concessions and the contracts do not contain a significant financing component or variable consideration.

NMSI has not incurred material refunds in the past, and accordingly, has not provided for a refund liability for the years ended December 31, 2020 or 2019.

NMSI has determined that the nature, amount, timing and uncertainty of revenue and cash flows vary based on each school district and when their funding is available and approved by their respective boards.

For the years ended December 31, 2020 and 2019, NMSI recognized no revenue from services that transfer to the customer at a point in time.

Note 14: Subsequent Events

Subsequent events have been evaluated through June 2, 2021, which is the date the financial statements were available to be issued.

Note 15: Future Change in Accounting Principle

Accounting for Leases

The FASB amended its standard related to the accounting for leases. Under the new standard, lessees will now be required to recognize substantially all leases on the balance sheet as both a right-of-use asset and a liability. The standard has two types of leases for income statement recognition purposes: operating leases and finance leases. Operating leases will result in the recognition of a single lease expense on a straight-line basis over the lease term similar to the treatment for operating leases under existing standards. Finance leases will result in an accelerated expense similar to the accounting for capital leases under existing standards. The determination of lease classification as operating, or finance will be done in a manner similar to existing standards. The new standard also contains amended guidance regarding the identification of embedded leases in service contracts and the identification of lease and nonlease components in an arrangement. The new standard is effective for annual periods beginning after December 15, 2021. NMSI is evaluating the impact the standard will have on the financial statements; however, the standard is expected to have a material impact on the financial statements due to the recognition of additional assets and liabilities for operating leases.

Supplementary Information

National Math & Science Initiative, Inc.
Schedule of Expenditures of Federal Awards
Year Ended December 31, 2020

Federal Grantor/Pass Through Grantor/Program or Cluster Title	Federal Assistance Listing Number	Pass-Through Entity Identifying Number	Passed Through to Subrecipients	Total Federal Expenditures
National Science Foundation				
Direct Program:				
<i>Research and Development Cluster</i>				
Education and Human Resources	47.076		\$ -	\$ 16,792
Total National Science Foundation			-	16,792
Department of Education				
Direct Programs:				
Supporting Effective Educator Development Program	84.423A		\$ -	\$ 656,606
Investing in Innovation (I3) Fund	84.411A		-	3,476,492
Investing in Innovation (I3) Fund	84.411C		-	1,099,411
Total Investing in Innovation (I3) Fund			-	4,575,903
Total Department of Education			-	5,232,509
Department of Defense				
Direct Program:				
Competitive Grants: Promoting K-12 Student Achievement at Military-Connected Schools	12.556		640,725	11,521,695
Passed through RTI International:				
DOD, NDEP, DOTC-STEM Education Outreach Implementation	12.560	W911NF1920007	-	956,967
Total Department of Defense			640,725	12,478,662
Total Federal Awards Expended			\$ 640,725	\$ 17,727,963

National Math & Science Initiative, Inc.
Notes to the Schedule of Expenditures of Federal Awards
Year Ended December 31, 2020

Notes to Schedule

1. The accompanying schedule of expenditures of federal awards (Schedule) includes the federal award activity of National Math & Science Initiative, Inc. (NMSI) under programs of the federal government for the year ended December 31, 2020. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of NMSI, it is not intended to and does not present the financial position, changes in net assets or cash flows of NMSI.
2. Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. NMSI has elected not to use the 10% de minimis indirect cost rate allowed under the Uniform Guidance.

**Report on Internal Control Over
Financial Reporting and on Compliance and Other Matters Based on an
Audit of Financial Statements Performed in Accordance with
Government Auditing Standards**

Independent Auditor's Report

Board of Directors
National Math & Science Initiative, Inc.
Dallas, Texas

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of National Math & Science Initiative, Inc. (NMSI), which comprise the statement of financial position as of December 31, 2020, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated June 2, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered NMSI's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of NMSI's internal control. Accordingly, we do not express an opinion on the effectiveness of NMSI's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of NMSI's financial statements will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether NMSI's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BKD, LLP

Dallas, Texas
June 2, 2021

Report on Compliance for the Major Federal Program and Report on Internal Control Over Compliance

Independent Auditor's Report

Board of Directors
National Math & Science Initiative, Inc.
Dallas, Texas

Report on Compliance for the Major Federal Program

We have audited National Math & Science Initiative, Inc.'s (NMSI) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on NMSI's major federal program for the year ended December 31, 2020. NMSI's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for NMSI's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about NMSI's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of NMSI's compliance.

Opinion on the Major Federal Program

In our opinion, NMSI complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2020.

Report on Internal Control Over Compliance

Management of NMSI is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered NMSI's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of NMSI's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

BKD, LLP

Dallas, Texas
June 2, 2021

National Math & Science Initiative, Inc.
Schedule of Findings and Questioned Costs
Year Ended December 31, 2020

Summary of Auditor's Results

Financial Statements

1. The type of report the auditor issued on whether the financial statements audited were prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) was:

Unmodified Qualified Adverse Disclaimer

2. The independent auditor's report on internal control over financial reporting disclosed:

Significant deficiency(ies)? Yes None reported
Material weakness(es)? Yes No

3. Noncompliance considered material to the financial statements was disclosed by the audit?

Yes No

Federal Awards

4. The independent auditor's report on internal control over compliance for the major federal awards program disclosed:

Significant deficiency(ies)? Yes None reported
Material weakness(es)? Yes No

5. The opinion expressed in the independent auditor's report on compliance for the major federal awards program was:

Unmodified Qualified Adverse Disclaimer

6. The audit disclosed findings required to be reported by 2 CFR 200.516(a)?

Yes No

National Math & Science Initiative, Inc.
Schedule of Findings and Questioned Costs (Continued)
Year Ended December 31, 2020

7. NMSI's major federal awards program was:

Name of Program	CFDA Number
Investing in Innovation (I3) Fund	84.411A & 84.411C

8. The threshold used to distinguish between Type A and Type B programs was \$750,000.

9. The Organization qualified as a low-risk auditee? Yes No

National Math & Science Initiative, Inc.
Schedule of Findings and Questioned Costs (Continued)
Year Ended December 31, 2020

Findings Required to be Reported by *Government Auditing Standards*

Reference Number	Finding
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No matters are reportable.

Findings Required to be Reported by the Uniform Guidance

Reference Number	Finding
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No matters are reportable.

National Math & Science Initiative, Inc.
Summary Schedule of Prior Audit Findings
Year Ended December 31, 2020

Reference Number	Summary of Finding	Status
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No matters are reportable.